

Jill E. Treece
355D Fisher Hall
2100 Neil Avenue
Columbus, OH 43210

- Professional Profile** Highly motivated, visionary professional with strong leadership and communication skills, focused on optimizing business processes. Cross-functional expertise with proven success in leading and teaching others how to optimize growth, productivity, and efficiency. Extensive experience in team building and leading organizational change.
- Education** **The Ohio State University**, Columbus, Ohio
Master of Business Operational Excellence, 2012
- Case Western Reserve University**, Cleveland, Ohio
Bachelor of Science in Nursing, 2000
- Certification** **Certified Six Sigma Black Belt**
Fisher College of Business, The Ohio State University, 2012
- Registered Nurse**
CNOR-Certified
Laser Certified-CO2 laser, CO2 Heart laser, and YAG laser
Basic Life Support
- Experience** **The Ohio State University**, Columbus, Ohio – Present
Senior Lecturer, Fisher College Of Business – Management Sciences
- Lecturer for Executive Education, Masters of Business Operational Excellence
 - Lecturer for Management Sciences, Undergraduate BM 4239 & BM 3230
 - Responsible for teaching process improvement and leadership skills, utilizing LEAN and Six Sigma principles
 - Executive Education Coach for leadership & continuous improvement programs
 - Co-Academic Director, Nationwide Lean Leader Academy (2018- present)
 - Co-Academic Director, JPMorgan Chase/OMSDC Middle-Market Program (2019)
 - Faculty – Pathways Scholars: Women In Supply Chain (2019)
 - Speaker/workshop Leader, Center Of Operational Excellence Summit (2019)
 - Speaker/workshop Leader, Building Component Mfg. national Conference (2019)
 - Speaker-Black Belt Leaders Executive Education Program (2019- 2020)
 - Executive Education Coach-Chase Bank - Data Analytics Certificate Program (2019-2020)
 - Academic Director, Ascend Columbus – Middle Market Minority Business - Executive Education Program (2019 - 2020)
- Riverside Methodist Hospital**, Columbus, Ohio – May 2015 – October 2016
Director of Nursing, Inpatient Heart and Vascular Serviceline
- Operations director responsible for six in-patient heart and vascular units and a rapid admissions unit
 - Responsible for daily operations and budgeting for all accountable areas
 - Collaborated with teams to deploy system, nursing, and Riverside business strategies, geared toward improving care, while reducing costs
 - Participated on teams geared toward creating new innovative ways to increase bed capacity in existing units
 - Lead a large system multi-disciplinary team responsible for establishing a new nursing model of care, piloted across multiple hospitals within the system

- Established a plan to open the health system's first innovation unit, supported by a multi-disciplinary team trained to lead continuous improvement

Riverside Methodist Hospital, Columbus, Ohio – May 2013 – July 2015

Director, Project Management and Operations Design

Neuroscience Center

- Operations director in charge of project management for a 321M patient care tower which includes two hundred twenty-four private patient rooms, eight Neurosurgical ORs- including an OR-MRI, three cardiovascular ORs, thirty-seven bay peri-anesthesia area, three neuro interventional radiology rooms, full service radiology department, radiation oncology department, and neuro diagnostics department.
- Responsible for leading several large multi-disciplinary teams from across a large health system to re-engineer the operational workflows to be more effective, efficient, and patient centered. Including teaching fellow leaders how to use Lean and Six Sigma tools harness sustainable results
- Establish necessary equipment to support the new patient care tower, including coordinating timelines for decision making with clinicians to ensure the project meets construction and financial expectations
- Collaborated with frontline leaders to determine the necessary FTEs to support a new patient tower, including establishing the timeline to bring associates on-board while minimizing the financial impact
- Responsible for coordinating the Master Facility Planning for the bed privatization strategy
- Established a robust testing and training plan, to ensure a successful patient tower opening

The Ohio State University Wexner Medical Center, Columbus, Ohio – September 2011 – May 2013

Nurse Manager, Perioperative Process Improvement

University Hospital and Ross Heart Hospital

- Responsible for process improvement within Perioperative Services in University Hospital, Ross Heart Hospital, and the Electrophysiology Lab, using LEAN and Six Sigma techniques
- Collaborated with senior leaders and front line leadership teams to develop a Perioperative Services Hoshin Plan
- Responsible for guiding the perioperative team through strategic deployment
- Facilitator for the team responsible for reducing pre-op to incision time by thirty-one minutes in the Ross Heart Hospital-projected cost savings of 1.89M
- Co-facilitator of the team in University Hospital responsible for increasing the first case on-time start from 65% to 85%, reducing delayed minutes by over three thousand minutes per month
- Coordinated and lead the optimization initiative for the electronic medical record
- Facilitator of the Ross OR Operations Council
- Instructor for the Continuous Improvement Community at the medical center

The Ohio State University Wexner Medical Center, Columbus, Ohio – August 2009 – September 2011

Nurse Manager, Perioperative Services

- Responsible for the coordination and facilitation of twenty-six operating rooms in a leading Level I Trauma Center
- Provided direct supervision for all staff in the main operating room
- Collaborated with the Ohio State University Nurses Union, with regard to major staffing changes
- Assisted with Capital Budget planning and management of monthly departmental finances
- Responsible for quality outcomes and process improvement initiatives, focused on efficiency, customer service, and patient flow

- Provided support and staff education for the development and implementation of the new comprehensive perioperative computer system
- Participant in new policy development process for perioperative services

Riverside Methodist Hospital, Columbus, Ohio – September 2006 – August 2009

Nurse Manager, Neuro/Spine, ENT, Orthopedics, Total Joints, and Hand Surgery

- Responsible for coordinating and facilitating twenty-seven operating rooms daily, including the triage of urgent and emergent cases at a Level II Trauma Center
- Directly supervises, schedules, and evaluates eighty staff members, including RNs, Surgical Techs, Operating Room Assistants, Anesthesia Technicians, and other support staff
- Initiates and coordinates educational opportunities for the staff with the education specialist
- Responsible for establishing and managing the departmental operational budget, including physician volumes for designated service lines.
- Formulated Capital budget for all areas of service
- Established and coordinated multiple trials within the surgical services
- Responsible for the development of new policies, incorporating the new JCAHO and National Patient Safety Goal Standards
- Representative for the department of surgery for the Magnet certification process
- Initiated many process improvements including instrument, soft supply, and spine implant standardization, specimen handling, patient throughput, patient safety, all utilizing LEAN Process Excellent techniques
- Participant in physician recruiting/retention process
- Member of the Operating Room Value Analysis Committee
- Advisor to the Customer Service Committee and the Quality of Worklife shared governance committees

Columbus Aesthetic and Plastic Surgery, Columbus, Ohio – September 2006- Present

Business Consultant

- Analyzes monthly business financials
- Provides coaching for physician teams in customer service and process improvement

Riverside Methodist Hospital, Columbus, Ohio – April 2004 – August 2006

Assistant Nurse Manager, Neuro/Spine/ENT Surgery

- Responsible for coordinating the neuro/spine/ENT surgery schedule for twelve neuro surgeons, three orthopedic spine surgeons, and seven ENT surgeons
- Facilitator for all daily and special order supplies within the service line
- Coordinator of all staffing and scheduling within the service line for licensed and unlicensed personnel
- Facilitator for all shadowing experiences within neuro surgery, as well as observation days for new critical care nurses and nursing students
- Routinely scheduled and taught educational sessions on new equipment for the entire operating room staff bi-monthly
- Initiated and coordinated multiple off-site educational opportunities for the staff, including hands-on spine instrumentation seminars, stealth navigation training, and specialized drill training for the Midas Rex.
- Facilitated and coordinated inter-disciplinary surgical care, involving innovated techniques with interventional radiology and surgery
- Responsible for the evaluation and goal setting for all staff members of the neuro/spine/ENT surgery team

Riverside Methodist Hospital, Columbus, Ohio – July 2000 – April 2004

Staff Nurse, Surgery

- Responsible for providing general nursing care of the patient during the intra-operative portion of their health and illness continuum

- Acted as preceptor to fellow staff members orienting to the circulator and scrub role
- Functioned as the assisted nurse manager for the cardiovascular and neuro surgery teams on an as needed basis
- Active in several hospital and departmental committees facilitating communication between the staff and administration
- Assisted with the orientation of medical students to the operating room environment
- Integral member of the cardiovascular team in coordinating laser heart surgery
- Valued resource in cardiovascular surgery involving angioplasty and stent placements
- Demonstrated flexibility with changing shifts or service lines to meet departmental needs

Rainbow Babies and Children’s Hospital, Cleveland, Ohio – October 1999 – June 2000

Nursing Assistant II, Surgical and Trauma Unit

- Responsible for the basic care and assessment of children from birth to adolescence, recovering from surgery or traumatic injuries

University Hospitals of Cleveland, Cleveland, Ohio – April 1998 – June 2000

Clinical Technical Assistant and Monitor Technician, Surgical Cardiac Unit

- Monitored and interpreted ECG rhythms, performed phlebotomy, pacer wire removal, and general patient care

**Other
Expertise**

Board of Trustees, Special Trustee – Vermilion Boat Club, Vermilion Ohio 2020- Present

Opti Class Representative – Inter-Lake Yachting Association, 2022 - Present

School Council – St. Mary Catholic School – Vermilion Ohio – 2020- 2022

Corporate Board Of Directors – Lutheran Social Services of Central Ohio, Columbus Ohio 2019 – 2021

Guest Lecturer-The Ohio State University College of Public Health, Columbus Ohio

Master of Healthcare Administration - 2013

Preceptor-Masters Of Nursing-The Ohio State University College of Nursing, Columbus Ohio - 2015

**Honors &
Activities**

Publication in September’s issue of OR Nurse 2008: [Make Medication Safety Your Goal](#)

Operation Smile-Volunteer, Staff Nurse

2008 OhioHealth STAR Award-Hip Fracture Process Improvement Team

2008 OhioHealth STAR Award-Vendor Specials Process Improvement Project

2005, 2007, 2009, 2015, 2016 OhioHealth Prism Award-Nominee

2015, 2016 OhioHealth Prism Award-Business Unit Award

Member-Association of periOperative Registered Nurses (AORN)

References available upon request