

### Ralph's Shadow<sup>1</sup>

Ralph is anxious to learn about shadow prices, and is a devoted user of the Solver routine in Excel. To begin, consider the following constrained minimization:

$$\begin{aligned} \min_x f(x) &= 25 + x^2 - 10x \\ \text{subject to } x &\geq b \end{aligned}$$

Use Excel to find the optimal  $x$  for two cases:  $b = 0$  and  $b = 7$ . In the latter case, open the Sensitivity Report and notice the Lagrangian or shadow price is 4.00.

One way to see what is going on is to notice that if  $x \geq 7$  the solution is  $x = b = 7$  because  $b = 7$  is larger than the value of  $x$  that minimizes  $25 + x^2 - 10x$ . An easy way to see this is to graph  $f(x) = 25 + x^2 - 10x$ . Anyway, for the  $b = 7$  case notice the optimal solution is

$$25 + b^2 - 10b$$

Okay, now differentiate with respect to  $b$

$$2b - 10$$

Now, if  $b = 7$  this gradient is  $2(7) - 10 = 4$ . The shadow price is the rate at which the optimal objective function value changes with respect to  $b$ .

Try this for a few other values, say  $b \in \{3, 5, 9\}$ .

To dig deeper, suppose we want to solve the following

$$\begin{aligned} \min_x \omega(x) \\ \text{subject to } g(x) &\geq b \end{aligned}$$

where  $b$  is a constant. It now turns out that if  $x^*$  is a solution to this problem then there exists a shadow price,  $\lambda \geq 0$ , such that (1)  $\omega'(x^*) - \lambda g'(x^*) = 0$ , (2)  $\lambda[g(x^*) - b] = 0$ , and (3)  $\frac{\partial \omega(x^*)}{\partial b} = \lambda$ . Excel, thankfully, reports the optimal solution  $x^*$  and the shadow price  $\lambda$ .

Digging a little deeper, let's recast the problem in terms of the objective function less the constraint "priced" at its shadow price:

$$\Psi = \omega(x) - \lambda[g(x) - b]$$

From here we have

$$\frac{\partial \Psi}{\partial x} = \omega'(x) - \lambda g'(x)$$

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<sup>1</sup>Apologies to Lamont Cranston

and

$$\frac{\partial \Psi}{\partial x} = \lambda$$

From here we have two more Excel based exercises. First look at

$$\begin{aligned} & \min_x 10x \\ & \text{subject to } x \geq b \end{aligned}$$

Solve this for  $b \in \{1, 3, 5\}$ . What is the intuition for the shadow price?

Second, look at a two variable problem

$$\begin{aligned} & \min_{x \geq 0, y \geq 0} 10x + 20y \\ & \text{subject to } \sqrt{xy} \geq q \text{ and } -x \geq -b \end{aligned}$$

Notice the second constraint is really  $x \leq b$ . I have written it so each constraint is in  $\geq$  format; be certain you do this in your Excel sheet. Solve this for three cases: (1)  $q = 3, b = 7$ , (2)  $q = 5, b = 7$  and (3)  $q = 15, b = 7$ . Be certain to identify the shadow price on each constraint. What do you see?